

Health Services Committee

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CHARTER
ROCK HAVEN
2024

INTRODUCTION

Rock Haven is a 128-bed skilled nursing facility serving the Rock County population. We accept Medicare, Medicare Advantage, Medicaid, private insurance, and private pay. Rock Haven is a great option for those in Rock County looking for a skilled nursing facility.

ROCK HAVEN SERVICES

Rock Haven staff care for residents with various health concerns and acute illnesses requiring skilled medical and nursing care, such as IV therapy, feeding tubes, tracheotomy care, dialysis, oxygen therapy, wound care, and Physical, Occupational, and Speech therapy. In addition, the staff cares for residents with dementia, including Alzheimer’s type, chronic mental illness, and developmental disabilities.

REGULATORY OVERSIGHT

Wisconsin Administrative Code, Chapter HFS 132, and the CMS Requirements of Participation for nursing homes (Federal regulations) direct the quality of care, life and safety provided in the long-term care setting. In addition, key quality metrics and resources for long-term care, including the CMS Quality Measure Reports and the Nursing Home Quality Initiative, are available to guide care improvement activities. Rock Haven is a member of LeadingAge Wisconsin, a statewide membership association that provides tools and resources to assist nonprofit aging service professionals.

ADMINISTRATION

The Senior Management Team includes the Nursing Home Administrator, Director of Nursing, Financial Office Manager, Materials/Environmental Services Manager, Food Service Manager, Facilities Supervisor, and Recreational Therapy Director. As a team, we are committed to reducing Rock Haven’s reliance on the county tax levy by managing to enable us to use resources efficiently and effectively to attain or maintain each resident’s highest practicable physical, mental, and psychosocial well-being.

The Facility is also committed to Quality Assurance Performance Improvement (QAPI) and will continue to utilize the QAPI program to improve care and services at Rock Haven. The QAPI process includes reviewing, collecting, and analyzing data and information daily, monthly, quarterly, and annually to detect trends, including adverse events. A QAPI meeting is held quarterly to address areas of improvement throughout the facility. The Nursing Home Administrator, Director of Nursing, Infection Control Nurse, and Medical Director are required to attend.

NURSING SERVICES

The nursing department provides comprehensive clinical care to 128 residents who reside at Rock Haven. The primary function of the nursing section is to provide a patient-centered approach to medical, physical, and spiritual support. Multiple programs are in place to facilitate this, including the Nutrition at Risk, Wound Care, Fall, Hydration, Infection Control, and Antibiotic Stewardship programs.

The nursing section's Education Nurse ensures clinical competencies in complex nursing techniques such as IV therapy, tracheotomy care, feeding tubes, peritoneal dialysis, wound care, rehabilitative techniques, and dementia and chronic mental illness.

The nursing section staff identify and address quality issues, implement corrective action plans and use Quality Assurance audits to validate effectiveness. Staff uses Quality Measure reports and other data sources to direct and inform quality assurance activities through QAPI.

Rock Haven takes an interdisciplinary team (IDT) approach to providing care for residents. The IDT includes nursing, dietary, activities, and social services staff, who offer input and solutions to provide quality of life and safety in a person-centered way. The IDT also works closely with area Hospice providers to deliver comprehensive, compassionate end-of-life care. The nursing department coordinates interdisciplinary assessments and Person-Centered care planning.

THERAPY SERVICES

Rock Haven's Therapy department is contracted through Powerback Rehabilitation and is comprised of Physical, Occupational, and Speech Therapy Services. Therapy services are available seven days per week as clinically needed and for inpatient (new admissions and long-term residents) and outpatient services. These services are provided throughout the facility as appropriate for each resident's person-centered plan of care. A therapy gym is available for inpatient and outpatient. The large gym offers private treatment rooms, exercise equipment, parallel bars, practice stairs, high/low mats, worktables, and access to a wide variety of adaptive equipment and durable medical equipment to meet resident needs.

The therapy staff consists of a Program Director, one full-time Physical Therapist, two full-time Physical Therapy Assistants, one full-time Speech Therapist, one full-time Occupational Therapist, and one full-time Certified Occupational Therapy Assistant. Each therapist's individual clinical expertise and unique experience offer comprehensive rehab services designed to address each resident's cardiopulmonary, musculoskeletal, neuromuscular, cognitive, communication, swallowing, and functional performance needs.

Therapy staff work closely with the interdisciplinary team members throughout the facility and regularly attend facility-scheduled meetings. Therapy services offered at Rock Haven support an innovative, dynamic culture where ethical and compassionate people work together to achieve clinical excellence.

RECREATIONAL THERAPY

The Recreational Therapy department provides person-centered activities related to significant and fine motor skills, arts, crafts, exercise, music, pet therapy, religious events, cooking events, and intergenerational programming. Five groups from area daycares and schools support Rock Haven's intergenerational programming. All Activity Therapy Assistants (ATA) are Certified Nursing Assistants (CNA) and are also certified Dementia Generalists; therefore, Rock Haven is recognized by the State as a Music and Memories facility.

The recreational therapy section staff also manages volunteer recruitment, facility programming, and a facility canteen.

FINANCE DEPARTMENT

The Finance department manages billing and accounting services. Billing services include billing Medicare A and B, Medicaid, Private Pay, and insurance claims. Other billing services include verification of benefits for Medicare B, assisting residents and families to maintain eligibility for Medical Assistance, and filing Notification of Death with Medicaid. Accounting services include providing cashier services, including managing resident trust accounts, managing accounts payable, receipts and deposits, post receivables including cash, reconciling account receivable and cash accounts, preparing line-item transfers and journal entry corrections, reconciling fixed assets to record additions/deletions, and assist in developing the annual budget.

The Finance section staff also prepares, compiles, and submits month-end reports, including quarterly resident trust account statements and annual reports to Medicaid and Medicare.

FOOD SERVICE DEPARTMENT

Rock Haven's Food Service department uses a conventional cook/serve method of food preparation. Food service staff plate meals based on the individual preferences of each resident. Residents also have meal choices at the point of service. Snacks and additional supplements are always available to residents upon request.

Food is received weekly and appropriately stored under refrigeration, freezer, or temperate dry storage. Menu items prepared include entrees of protein, carbohydrates, and seasonal fruit and vegetables. Popular menu items include meat, poultry, fish, casseroles, and hot and cold sandwiches. A four-week non-selective menu with alternate food choices is used. Menus change quarterly to coordinate with seasonal foods and appetites. All menus are approved by a Registered Dietician (RD). The RD is responsible for the nutritional assessments of all residents and assesses the nutritional status and preferences upon admission, quarterly, and with changes in resident condition.

All food preparation and service use safe and sanitary food handling practices.

ENVIRONMENTAL SERVICES/ MATERIALS DEPARTMENT

Environmental services and materials staff work closely with nursing, admissions, purchasing, therapy department, maintenance, social services, and food service to ensure that all supply and sanitation needs are promptly met.

The environmental services and materials department ensures a safe, clean, comfortable, and homelike environment for all residents by maintaining facility-wide cleaning and standardizing processes. Staff manages durable medical equipment (DME), including wheelchairs, lift slings, suction machines, tube feeding pumps, t-pumps, wheelchair cushions, pillows, mattresses, bed extension sets, pivot assist bars, shower chairs, bedside commodes, and isolation hampers. Staff also maintain and oversee medical waste removal, light bulb recycling, and pest control services.

Staff participate in facility Quality Assurance Performance Improvement (QAPI) activities. They evaluate, review, and monitor environmental services and materials department operations to improve processes and quality.

FACILITIES MANAGEMENT - MAINTENANCE

Facilities Management maintains the buildings, grounds, and vehicles to create a pleasant and comfortable physical environment necessary for high-quality resident care and safety. Staff is responsible for maintenance services throughout Rock Haven. Maintenance services include keeping spaces, structures, and infrastructure in proper operating condition in a routine, scheduled, or anticipated fashion to prevent failure and degradation.

Facilities maintenance includes general building repair and maintenance, routine interior and exterior painting, building life-safety and security alarm systems, HVAC, plumbing, electrical, lighting, backup generator, pest control, grounds care, sidewalks, and snow removal.

Facilities Management is active in the facility Safety Committee and the County Safety Committee and strives to meet all applicable provisions of the Life Safety Code.

PERSONNEL SUMMARY

ROCK HAVEN

PERSONNEL - FULL TIME EQUIVALENT

TITLE	2023 CURRENT	2024 ADMIN. REC.	INCREASE/ (DECREASE)
ADMINISTRATION			
Nursing Home Administrator	1.0	1.0	0.0
SUBTOTAL	1.0	1.0	0.0
ENVIRONMENTAL SERVICES			
Environmental Services Tech	14.5	14.5	0.0
SUBTOTAL	14.5	14.5	0.0
MATERIALS			
Materials & Environmental Services Supervisor	1.0	1.0	0.0
Central Supply Tech	2.0	2.0	0.0
Administrative Professional I	1.0	1.0	0.0
Beautician	0.6	0.6	0.0
SUBTOTAL	4.6	4.6	0.0
FOOD SERVICES			
Food Service Supervisor	1.0	1.0	0.0
Registered Dietitian	0.8	0.8	0.0
Food Service Tech-Lead	3.0	3.0	0.0
Cook	5.4	5.4	0.0
Food Service Tech	9.4	9.4	0.0
SUBTOTAL	19.6	19.6	0.0
NURSING ADMINISTRATION			
Staffing Coordinator-Nursing	1.5	1.5	0.0
Administrative Professional III	1.0	1.0	0.0
Unit Associate	2.0	2.0	0.0
SUBTOTAL	4.5	4.5	0.0

ROCK HAVEN

PERSONNEL - FULL TIME EQUIVALENT

TITLE	2023 CURRENT	2024 ADMIN. REC.	INCREASE/ (DECREASE)
NURSING SERVICES			
Director of Nursing	1.0	1.0	0.0
Assistant Director of Nursing	1.0	1.0	0.0
Nursing Manager	2.0	2.0	0.0
Nursing Supervisor	4.2	4.2	0.0
Infection Preventionist	1.0	1.0	0.0
MDS Registered Nurse	2.0	2.0	0.0
Admissions Coordinator	1.0	1.0	0.0
Registered Nurse	18.6	18.6	0.0
Licensed Practical Nurse	10.8	10.8	0.0
Certified Nursing Assistant	77.3	77.3	0.0
SUBTOTAL	118.9	118.9	0.0
PROGRAM SERVICES			
Activity Supervisor	1.0	1.0	0.0
Social Services Case Specialist	1.0	1.0	0.0
Rock Haven Social Worker	1.0	1.0	0.0
Activity Therapy Assistant	6.6	6.6	0.0
SUBTOTAL	9.6	9.6	0.0
FINANCE			
Business Supervisor	1.0	1.0	0.0
Account Specialist II	3.0	3.0	0.0
Records Specialist	1.0	1.0	0.0
SUBTOTAL	5.0	5.0	0.0
TOTAL	177.7	177.7	0.0

FINANCIAL SUMMARY

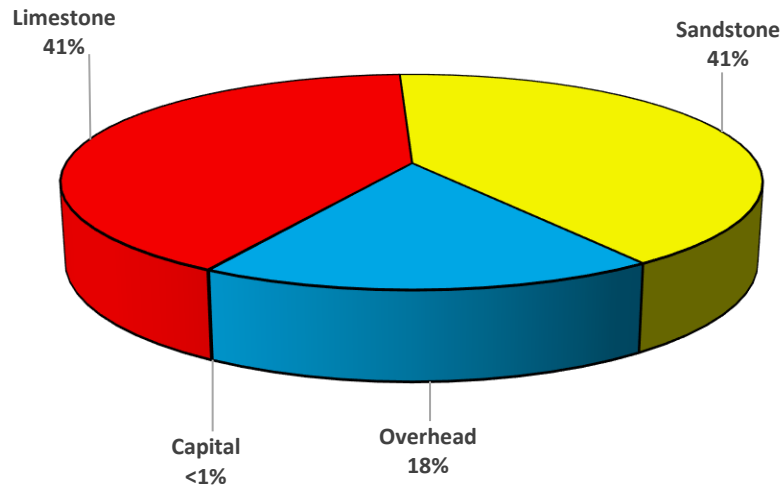
ROCK HAVEN

2024

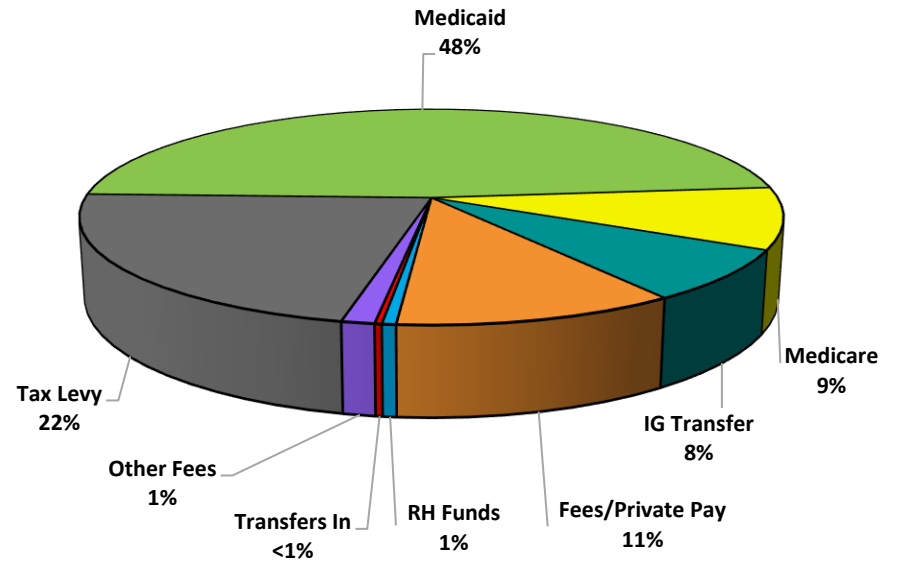
<u>REVENUES</u>	<u>DEPARTMENT REQUEST</u>	<u>ADMINISTRATOR'S RECOMMENDATION</u>
Federal/State	\$0	\$0
Intergovernmental	11,891,164	11,891,164
Contributions	2,200	2,200
Fund Balance Applied	100,000	100,000
Transfers In	50,086	50,086
Deferred Financing	0	0
Sales Tax	0	0
Fees/ Other	2,243,760	2,243,760
Total Revenues	<u>\$14,287,210</u>	<u>\$14,287,210</u>
	<u>DEPARTMENT REQUEST</u>	<u>ADMINISTRATOR'S RECOMMENDATION</u>
<u>EXPENDITURES</u>		
Salaries	\$9,093,430	\$9,093,430
Fringe Benefits	4,796,710	4,796,710
Operational	4,615,800	4,505,050
Capital Outlay	9,258	9,258
Allocation of Services	(62,554)	(62,554)
Total Expenditures	<u>\$18,452,644</u>	<u>\$18,341,894</u>
<u>PROPERTY TAX LEVY</u>	<u>\$4,165,434</u>	<u>\$4,054,684</u>

2024 BUDGET ROCK HAVEN

EXPENDITURES BY PROGRAM



REVENUES BY SOURCE



ADMINISTRATOR'S COMMENTS

ROCK HAVEN

2024

Budget Highlights

In 2022, the financial impact of COVID-19 subsided, but inflationary cost pressures and a challenging labor market have resulted in operating losses at the facility. These challenges are not unique to Rock Haven, as skilled nursing facilities across the nation are struggling with the same issues. The 2023 budget saw a significant increase in County funding to continue status quo operations. In the spring of 2023, Rock Haven was notified of a significant increase in the Medicaid and Medicare rates as well as a significant Intergovernmental Transfer Program payment, which combined alter the financial situation facing Rock Haven at the start of 2024.

Revenue

- Rock Haven is a 128-bed skilled nursing facility. In prior years, it was common to budget for up to 124 of these beds to be filled every day. However, in 2023, due to difficulties hiring sufficient staff necessary to care for 120+ residents, only 96 beds have been filled for much of the year, leaving one wing (or one-quarter of the facility) vacant. Based on the current environment, the 2024 budget is based on only 96 beds being filled.
- Rock Haven's revenue stream is dependent on the resident mix, which includes both census (number of beds filled) and payor source. Payor source has a substantial financial impact on Rock Haven:
 - Medical Assistance (Medicaid) is estimated in 2024 to reimburse care at a rate of \$338.63 per day, a substantial increase from the prior rate of \$193.09 per day that was budgeted in 2023. Medical Assistance revenue is budgeted at \$8,778,004, a significant increase of \$4,221,228 or 92.6% as compared to the 2023 budget. The increased rate reflects the federal recognition of nursing home health care costs for frail, high medical need Medicaid residents.
 - Medicare is estimated to reimburse care at a rate of \$578.68 per day, an increase of \$100 per day or 20.9% over the prior year, which is higher than the average cost of care. This is due to overall higher acuity rates for some Medicare-funded residents. Total Medicare revenue is budgeted at \$1,585,260, an increase of \$187,515 or 13.4% compared to the 2023 budget.

- I am recommending the private pay rate (for individuals paying for their own care) increase to \$340 per day in 2024, an increase over the current rate of \$315 that was effective February 1, 2022. Total private pay revenue is budgeted at \$2,221,910, an increase of \$220,658 or 11.0% as compared to the 2023 budget.
- The 2024 resident mix includes an average daily census of 96, the same as 2023. This includes:
 - 80 Medicaid, no change from the prior year.
 - 8 Medicare, no change from the prior year.
 - 8 private pay, no change from the prior year.
- Revenue from these three sources, and Medicaid in particular, has seen a dramatic turnaround in just one year. Due to low reimbursement rates and reduced census, the 2023 budget used substantial other revenue sources: ARPA funds in excess of \$1.2 million and sales tax of \$1.1 million to continue operations. The County Board reconvened an Ad Hoc committee that dug deeper into operational issues. Additional study will be necessary to develop a long-term sustainable financial plan. The implementation of the new pay grid (McGrath study) is also expected to impact staff turnover.
- Intergovernmental Transfer Program revenue totals \$1,402,900, a decrease of \$49,800 or 3.4% from the current year. The Intergovernmental Transfer Program, which has been in place for many years, is intended to help cover losses created by the low reimbursement rate in the Medical Assistance program. Since the department will be receiving substantially more Medicaid revenue in 2024, it is anticipated that the loss will be significantly smaller. This leads to a projected decrease in the Intergovernmental Transfer Program revenue source.

From an accounting perspective, Rock Haven is considered a proprietary fund and has its own unrestricted net position, which is similar to a fund balance. As of December 31, 2022, Rock Haven's unrestricted net position was a deficit of \$1,896,998. This deficit occurs when expenditures exceed budgeted revenues, which was the case in 2020, 2021 and 2022. Due to recent improvements in state/federal reimbursements rates, Rock Haven is projected to end in a positive net position at 12/31/23.

Expenditures

- Because the 2024 budget does not anticipate filling an entire wing of the building, the budget also does not include any personnel costs for staffing this wing.
- Due to staffing challenges, Rock Haven continues to rely on contracted employment agency staff to fill shifts. These staff are significantly more expensive than County staff, including because a portion of the hourly rate paid goes to the staffing agency. In 2024, Rock Haven is budgeting \$380,000, a decrease of \$98,750 or 20.6%, for agency staff. The results of the new countywide wage grid will hopefully stabilize and make staff wages competitive to other area facilities, therefore lessening the need for contract agency staffing.
- As with any 24/7 operation, Rock Haven has for many years utilized staff overtime to help cover vacant shifts. Between 2017 and 2022, annual overtime has averaged nearly \$1.1 million. The 2024 budget includes a total of \$1,106,500 for overtime.
- Prior to 2023, the costs of Facilities Management staff who provided services to both Rock Haven and the Health Care Center building were split between the accounts for those two buildings. With few staff remaining in the Health Care Center and minimal maintenance budgeted to maintain a building that is slated for demolition, all Facilities Management staff are now being charged to the Rock Haven budget, beginning in 2023. This Facilities Management cross charge to Rock Haven in 2024 is \$1,279,584.
- I have made minor adjustments to several line items, mostly under the assumption that by the end of 2024 inflation will have been reduced to lower than current levels. While this does introduce some risk, given the uncertainty with the Rock Haven budget I believe it is appropriate.
- The following capital purchase requests amounting to \$218,020 are recommended. They will be purchased with cash and depreciated in the Rock Haven operational budget over their useful life.
 - EZ stands and EZ lifts (\$131,768) replaces outdated, worn equipment. This equipment is used by staff to get residents from the bed to the chair or restroom, etc.
 - Bariatric beds and mattresses (\$86,252) add more specialty type beds for an increasingly obese population.

- Given the workforce and revenue challenges at Rock Haven, the 2023 budget contained \$70,000 for consulting services to develop a multi-faceted plan to operate in this new environment. The study has not been started and this \$70,000 would fall to the fund balance. I am recommending a similar effort in 2024 in the amount of \$100,000 with funds to come from the fund balance.

Personnel

- Rock Haven has no 2024 personnel requests.

Summary

- The recommended tax levy for Rock Haven is \$4,054,684, which is a decrease of \$1,009,880 or 19.9% from the prior year.

**ROCK COUNTY, WISCONSIN
P02 - 2024 BUDGET REPORT**

HS HEALTH SERVICES
32 ROCK HAVEN

Org Key and Description	2021	2022	2023	Actual As of	12/31/2023	2024	2024	County
<u>Object Code and Description</u>	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>6/30/2023</u>	<u>Estimate</u>	<u>Department Request</u>	<u>Admin Recommends</u>	<u>Board Approved</u>
3250 ROCK HAVEN								
Revenues:								
4150 Sales Tax Revenue	0	0	102,200	0	0	0	0	0
4410 Miscellaneous Fees	6	6,672	850	136	500	850	850	0
4431 Private Pay	2,808,158	2,970,291	2,001,252	1,628,237	3,402,840	2,221,910	2,221,910	0
4480 Rents & Commissions	486	5,716	500	407	815	1,000	1,000	0
4500 Intergov Charges-Federal	7,766,917	9,442,967	7,548,202	5,153,698	10,425,897	11,891,164	11,891,164	0
4640 Fund Balance	0	0	0	0	0	100,000	100,000	0
4690 Misc General Revenue	445,444	95,853	24,300	7,186	13,400	20,000	20,000	0
4700 Transfer In	0	0	66,551	0	57,397	50,086	50,086	0
Total Revenues	11,021,011	12,521,499	9,743,855	6,789,664	13,900,849	14,285,010	14,285,010	0
Expenditures:								
6110 Productive Wages	4,364,641	5,838,737	7,353,695	2,776,437	6,942,748	7,983,307	7,983,307	0
6111 Sick Leave Pay	308,791	343,211	0	133,699	0	0	0	0
6112 Vacation Pay	422,341	423,902	0	147,208	0	0	0	0
6113 Holiday Pay	276,604	287,402	0	110,941	0	0	0	0
6114 Lump Sum Payouts	54,166	75,665	0	59,369	0	0	0	0
6116 Other Wages	73,019	113,725	0	94,460	0	0	0	0
6121 Overtime Wages-Productive	1,312,737	1,258,021	1,093,000	520,056	1,103,800	1,106,500	1,106,500	0
6122 Overtime Wages-Comp	25,421	17,280	0	524	0	0	0	0
6130 Per Diems	4,252	3,215	3,623	1,100	3,623	3,623	3,623	0
6140 FICA	646,900	662,929	646,174	292,976	0	695,369	695,369	0
6150 Retirement	528,647	527,960	574,374	240,470	0	626,041	626,041	0
6160 Insurance Benefits	3,014,303	3,002,148	3,042,026	1,511,436	0	3,335,367	3,335,367	0
6170 Other Compensation	125,670	115,951	130,820	7,417	0	130,820	130,820	0
6190 Other Personal Services	5,321	5,494	9,579	2,905	5,272	9,113	9,113	0
6210 Professional Services	534,257	509,511	663,504	53,531	484,150	683,284	683,284	0
6213 Financial Services	8,379	8,798	9,238	0	9,238	9,238	9,238	0
6216 Cleaning Services	96,890	79,089	95,000	38,969	77,938	93,000	88,000	0
6217 Medical Services	1,116,986	1,087,394	1,112,290	572,618	1,112,008	1,147,500	1,048,750	0
6220 Utility Services	258,968	0	0	0	0	0	0	0
6221 Telephone Services	35,913	39,386	35,039	8,453	43,444	44,000	44,000	0
6240 Repair & Maintenance Serv	0	46,679	0	0	0	0	0	0
6242 Machinery & Equip R&M	21,691	3,673	0	0	0	0	0	0
6245 Grounds Repair/Maint	6,808	3,413	0	0	0	0	0	0
6246 Bldg Service Equip R&M	69,825	41,731	0	0	0	0	0	0
6247 Building Repair & Maintenance	16,630	16,413	0	0	0	0	0	0
6249 Sundry Repair & Maint	13,457	27,700	57,455	5,400	57,455	57,455	57,455	0
6260 Human Services	6,588	0	10,000	0	10,000	10,000	10,000	0
6310 Office Supplies	180,402	166,173	205,845	55,270	155,257	196,367	189,367	0

**ROCK COUNTY, WISCONSIN
P02 - 2024 BUDGET REPORT**

HS HEALTH SERVICES
32 ROCK HAVEN

Org Key and Description <u>Object Code and Description</u>	2021	2022	2023	Actual As of	12/31/2023	2024	2024	County
	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>6/30/2023</u>	<u>Estimate</u>	Department <u>Request</u>	Admin <u>Recommends</u>	Board <u>Approved</u>
6320 Publications/Dues/Supscription	8,628	23,392	17,080	12,574	20,000	20,000	20,000	0
6330 Travel	3,580	176	3,325	1,305	2,700	3,325	3,325	0
6340 Operating Supplies	17,229	36,673	25,000	14,744	14,000	25,000	25,000	0
6400 Medical Supplies	231,706	169,627	172,000	53,982	114,000	138,000	138,000	0
6410 Cash Food	262,611	264,758	267,355	136,983	290,474	314,661	314,661	0
6420 Training Expense	20,568	6,094	31,472	11,959	25,120	30,104	30,104	0
6430 Recreational Supplies	15,937	20,818	0	0	0	0	0	0
6440 Rock Haven Supplies	350,582	305,196	346,488	170,715	342,663	357,120	357,120	0
6441 Employee Recognition	3,365	2,438	5,000	1,305	5,000	5,000	5,000	0
6470 Non Capital Outlay	0	0	27,200	0	24,000	27,200	27,200	0
6490 Other Supplies	51,888	3,227	3,252	143	3,200	3,252	3,252	0
6491 Unallocated Appropriation	0	0	(1,045,033)	0	0	(1,045,033)	(1,045,033)	0
6510 Insurance Expense	90,207	92,400	108,735	42,689	106,150	116,924	116,924	0
6532 Building/Office Lease	0	501,670	0	553,116	0	0	0	0
6533 Equipment Lease	319	4,791	1,800	1,281	2,200	2,500	2,500	0
6539 Other Rents & Leases	153,532	137,392	1,079,642	0	1,079,642	1,279,584	1,279,584	0
6540 Depreciation	1,044,855	1,039,510	1,045,033	522,516	1,045,033	1,045,033	1,045,033	0
6600 Debt Service	222,555	79,556	57,397	0	57,397	50,086	50,086	0
6710 Equipment/Furniture	9,551	69,895	3,948	0	3,948	9,258	9,258	0
6800 Cost Allocations	0	(60,964)	(1,282,937)	(20,002)	0	(62,554)	(62,554)	0
Total Expenditures	16,016,720	17,402,249	15,908,419	8,136,549	13,140,460	18,450,444	18,339,694	0
 COUNTY SHARE	 (4,995,709)	 (4,880,750)	 (6,164,564)	 (1,346,885)	 760,389	 (4,165,434)	 (4,054,684)	 0

**ROCK COUNTY, WISCONSIN
P02 - 2024 BUDGET REPORT**

HS HEALTH SERVICES
32 ROCK HAVEN

Org Key and Description	2021	2022	2023	Actual As of	12/31/2023	2024	2024	County
<u>Object Code and Description</u>	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>6/30/2023</u>	<u>Estimate</u>	<u>Department</u>	<u>Admin</u>	<u>Board</u>
						<u>Request</u>	<u>Recommends</u>	<u>Approved</u>
3260 Donations								
Revenues:								
4600 Contributions	250	500	2,200	0	2,200	2,200	2,200	0
Total Revenues	250	500	2,200	0	2,200	2,200	2,200	0
Expenditures:								
6490 Other Supplies	575	0	2,200	0	2,200	2,200	2,200	0
Total Expenditures	575	0	2,200	0	2,200	2,200	2,200	0
 COUNTY SHARE	 (325)	 500	 0	 0	 0	 0	 0	 0

**ROCK COUNTY, WISCONSIN
P02 - 2024 BUDGET REPORT**

**HS HEALTH SERVICES
32 ROCK HAVEN**

Org Key and Description <u>Object Code and Description</u>	2021 <u>Actual</u>	2022 <u>Actual</u>	2023 <u>Budget</u>	Actual As of <u>6/30/2023</u>	12/31/2023 <u>Estimate</u>	2024 Department <u>Request</u>	2024 Admin <u>Recommends</u>	County Board <u>Approved</u>
Total For Location: ROCK HAVEN	(4,996,034)	(4,880,250)	(6,164,564)	(1,346,885)	760,389	(4,165,434)	(4,054,684)	0

**ROCK COUNTY, WISCONSIN
P02 - 2024 BUDGET REPORT**

HS HEALTH SERVICES
32 ROCK HAVEN

Org Key and Description <u>Object Code and Description</u>	2021 <u>Actual</u>	2022 <u>Actual</u>	2023 <u>Budget</u>	Actual As of <u>6/30/2023</u>	12/31/2023 <u>Estimate</u>	2024 <u>Department Request</u>	2024 <u>Admin Recommends</u>	County Board <u>Approved</u>
TOTAL FOR HEALTH SERVICES	(4,996,034)	(4,880,250)	(6,164,564)	(1,346,885)	760,389	(4,165,434)	(4,054,684)	0